

Total Barbican Residential Revenue Accounts

	Actual 2010/11 £'000	Actual 2011/12 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2011/12 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
Income							
Customer receipts	11,564	11,628	64	1	12,668	(1,040)	(8)
Recharges	50	50	0	0	50	0	0
	11,614	11,678	64	1	12,718	(1,040)	(8)
Direct Costs							
Employees	(3,384)	(3,211)	173	5	(3,380)	169	5
Premises	(4,858)	(4,709)	149	3	(5,705)	996	17
Transport	0	0	0	0	(1)	1	100
Supplies and services	(241)	(139)	102	42	(254)	115	45
	(8,483)	(8,059)	424	5	(9,340)	1,281	14
Recharges							
Insurance	(349)	(355)	(6)	(2)	(357)	2	1
IS Recharges	(114)	(107)	7	6	(88)	(19)	(22)
Capital Charges	(1,961)	(2,023)	(62)	(3)	(1,991)	(32)	(2)
Support Services	(412)	(522)	(110)	(27)	(436)	(86)	(20)
Recharges from/(to) other Committees	(489)	(515)	(26)	(5)	(533)	18	3
	(3,325)	(3,522)	(197)	(6)	(3,405)	(117)	(3)
Total Costs	(11,808)	(11,581)	227	2	(12,745)	1,164	9
Surplus / (Deficit)	(194)	97	291	150	(27)	124	459

B = Better, (W) = Worse

Supervision & Management Holding Account

	Actual 2010/11 £'000	Actual 2011/12 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2011/12 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
Transfer of Recharges to other Accounts							
Service Charge	539	499	(40)	(7)	541	(42)	(8)
Landlords Services	524	478	(46)	(9)	539	(61)	(11)
Car Parking	176	164	(12)	(7)	169	(5)	(3)
Stores	27	27	0	0	18	9	50
Trade Centre	7	14	7	100	1	13	1,300
Other Non Housing	1	16	15	1,500	1	15	1,500
	1,274	1,198	(76)	(6)	1,269	(71)	(6)
Direct Costs							
Employees	(528)	(381)	147	28	(441)	60	14
Premises	(62)	(57)	5	8	(73)	16	22
Transport	0	0	0	0	(1)	1	100
Supplies and services	(76)	(35)	41	54	(105)	70	67
	(666)	(473)	193	29	(620)	147	24
Recharges							
Insurance	(31)	(25)	6	19	(27)	2	7
IS Recharges	(114)	(107)	7	6	(88)	(19)	(22)
Support Services	(412)	(522)	(110)	(27)	(436)	(86)	(20)
	(557)	(654)	(97)	(17)	(551)	(103)	(19)
Technical Services	0	0	0	0	(1)	1	100
Service Charge - Cleaning	0	0	0	0	(2)	2	100
Community & Childrens' Services	(51)	(71)	(20)	(39)	(95)	24	25
	(1,274)	(1,198)	76	6	(1,269)	71	6
Total Costs	(1,274)	(1,198)	76	6	(1,269)	71	6
Surplus / (Deficit)	0	0	0	0	0	0	0

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Service Charge Account

	Actual 2010/11 £'000	Actual 2011/12 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2011/12 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %	Actual 2010/11 % of Total	Actual 2011/12 % of Total
Customer receipts									
Fees & Charges	10	13	3	30	16	(3)	(19)		
Long lessees	6,381	6,223	(158)	(2)	7,294	(1,071)	(15)		
Short term tenancies	410	346	(64)	(16)	384	(38)	(10)		
Recharges									
Cleaning & Lighting	163	138	(25)	(15)	168	(30)	(18)		
	6,964	6,720	(244)	(4)	7,862	(1,142)	(15)		
Direct Costs									
Employees	(2,029)	(1,998)	31	2	(2,139)	141	7	29	30
Premises	(3,926)	(3,772)	154	4	(4,751)	979	21	56	56
Transport	0	0	0	0	0	0	0	0	0
Supplies and services	(61)	(34)	27	44	(63)	29	46	1	1
	(6,016)	(5,804)	212	4	(6,953)	1,149	17	86	86
Recharges									
Insurance	(24)	(24)	0	0	(24)	0	0	0	0
Supervision & Management	(539)	(499)	40	7	(501)	2	0	8	7
Technical Services	(397)	(413)	(16)	(4)	(398)	(15)	(4)	6	6
	(960)	(936)	24	3	(923)	(13)	(1)	14	14
Total Costs	(6,976)	(6,740)	236	3	(7,876)	1,136	14	100	100
Surplus / (Deficit)	(12)	(20)	(8)	(67)	(14)	(6)	(43)		

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Landlords Services

	Actual 2010/11 £'000	Actual 2011/12 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2011/12 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %	Actual 2010/11 % of Total	Actual 2011/12 % of Total
Customer receipts									
Sales	4	4	0	0	7	(3)	(43)		
Rent	1,902	2,084	182	10	2,011	73	4		
Fees & Charges	292	309	17	6	280	29	10		
Recharges									
Corporate & Democratic core	50	50	0	0	50	0	0		
	2,248	2,447	199	9	2,348	99	4		
Direct Costs									
Premises	(493)	(488)	5	1	(473)	(15)	(3)	19	19
Supplies and services	(81)	(58)	23	28	(60)	2	3	3	2
	(574)	(546)	28	5	(533)	(13)	(2)	22	22
Recharges									
Capital Charges	(1,197)	(1,212)	(15)	(1)	(1,185)	(27)	(2)	46	48
Insurance	(197)	(205)	(8)	(4)	(205)	0	0	8	8
Supervision & Management	(524)	(478)	46	9	(539)	61	11	20	19
Service Charge Account	(82)	(79)	3	4	(85)	6	7	3	3
Technical Services	(32)	(14)	18	56	(4)	(10)	(250)	1	1
	(2,032)	(1,988)	44	2	(2,018)	30	1	78	78
Total Costs	(2,606)	(2,534)	72	3	(2,551)	17	1	100	100
Surplus / (Deficit)	(358)	(87)	271	76	(203)	116	57		

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Car Parking

	Actual 2010/11 £'000	Actual 2011/12 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2011/12 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
Customer receipts							
Fees & Charges	78	76	(2)	(3)	84	(8)	(10)
Rental Income	1,097	1,132	35	3	1,150	(18)	(2)
	1,175	1,208	33	3	1,234	(26)	(2)
Direct Costs							
Employees	(827)	(832)	(5)	(1)	(800)	(32)	(4)
Premises	(205)	(230)	(25)	(12)	(236)	6	3
Supplies and services	(23)	(8)	15	65	(19)	11	58
	(1,055)	(1,070)	(15)	(1)	(1,055)	(15)	(1)
Recharges							
Capital Charges	(129)	(138)	(9)	(7)	(133)	(5)	(4)
Insurance	(8)	(8)	0	0	(8)	0	0
Supervision & Management	(176)	(164)	12	7	(169)	5	3
Service Charge Account	(73)	(51)	22	30	(72)	21	29
Technical Services	(6)	(8)	(2)	(33)	(20)	12	60
	(392)	(369)	23	6	(402)	33	8
Total Costs	(1,447)	(1,439)	8	1	(1,457)	18	1
Surplus / (Deficit)	(272)	(231)	41	15	(223)	(8)	(4)
Net Expenditure before Capital charges	(143)	(93)			(90)		
as a %age of Income	(12)	(8)			(7)		

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Stores

	Actual 2010/11 £'000	Actual 2011/12 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2011/12 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
Customer receipts							
Fees & Charges	0	0	0	0	2	(2)	(100)
Rental Income	319	336	17	5	344	(8)	(2)
	319	336	17	5	346	(10)	(3)
Direct Costs							
Premises	(17)	(4)	13	76	(6)	2	33
	(17)	(4)	13	76	(6)	2	33
Recharges							
Capital Charges	(162)	(151)	11	7	(151)	0	0
Supervision & Management	(27)	(27)	0	0	(28)	1	4
Service Charge Account	(8)	(8)	0	0	(6)	(2)	(33)
Technical Services	(3)	(2)	1	33	(1)	(1)	(100)
	(200)	(188)	12	6	(186)	(2)	(1)
Total Costs	(217)	(192)	25	12	(192)	0	0
Surplus / (Deficit)	102	144	42	41	154	(10)	(6)
Net Income before Capital charges	264	295			305		
as a %age of Income	83	88			88		

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Trade Centre

	Actual 2010/11 £'000	Actual 2011/12 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2011/12 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
Customer receipts							
Fees & Charges	17	17	0	0	35	(18)	(51)
Rental Income	1,022	1,039	17	2	1,037	2	0
	1,039	1,056	17	2	1,072	(16)	(1)
Direct Costs							
Premises	(60)	(79)	(19)	(32)	(79)	0	0
Supplies and services	0	(4)	(4)	0	(7)	3	43
	(60)	(83)	(23)	(38)	(86)	3	3
Recharges							
Capital Charges	(461)	(461)	0	0	(461)	0	0
Insurance	(70)	(73)	(3)	(4)	(73)	0	0
Supervision & Management	(7)	(14)	(7)	(100)	(14)	0	0
Technical Services	0	(7)	(7)	0	(14)	7	50
	(538)	(555)	(17)	(3)	(562)	7	1
Total Costs	(598)	(638)	(40)	(7)	(648)	10	2
Surplus / (Deficit)	441	418	(23)	(5)	424	(6)	(1)

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Other Non Housing

	Actual 2010/11 £'000	Actual 2011/12 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2011/12 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
Customer receipts							
Fees & Charges	28	20	(8)	(29)	19	1	5
Rental Income	4	29	25	625	5	24	480
	32	49	17	53	24	25	104
Direct Costs							
Premises	(95)	(79)	16	17	(87)	8	9
	(95)	(79)	16	17	(87)	8	9
Recharges							
Capital Charges	(12)	(61)	(49)	(408)	(61)	0	0
Insurance	(19)	(20)	(1)	(5)	(20)	0	0
Supervision & Management	(1)	(16)	(15)	(1,500)	(21)	5	24
	(32)	(97)	(65)	(203)	(102)	5	5
Total Costs	(127)	(176)	(49)	(39)	(189)	13	7
Surplus / (Deficit)	(95)	(127)	(32)	(34)	(165)	38	23

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